

Santee Cooper Board of Directors June 10, 2024

Agenda



- Recent History
- Revenue Projections and Rate Study
- Proposed Rate Revisions
- Timeline and Process for Public Comment

Recent Rate History



Retail rates have been stable for over 7 years

- 2015 Rate Study
 - Board approved two base rate adjustments
 - First increase effective for bills rendered April 1, 2016 (5.3%)
 - Second increase effective for bills rendered April 1, 2017 (2.1%)
 - Third increase proposed for 2018 but deferred
- 2017 Rate Study
 - Suspended
- 2020 Cook Settlement Agreement
 - "Froze" retail rates through 2024, along with adjustments
 - Fuel costs could no longer be "passed through" to customers
 - Allowed for "Exceptions" to be recovered after the Rate Freeze Period

Recent History



Rates have remained stable since 2017, but little else has

- Regional generation capacity margins are lower
 - Load growth and resource retirements drove the need for new resources
 - Without new generation, robust transmission systems became more important
- Costs have grown by 25%
 - Inflation is expected to continue to be above 2% in the near future
- Environmental regulations have increased the cost of generating electricity
 - Effluent Limitation Guidelines
 - Solid Waste Landfill
 - Ash Pond Remediation

Meeting the Challenges



Increasing costs were incurred and paid in a fixed rate environment through aggressive financial management

- Budget Reductions
 - Cuts of \$30 million in NFOM and \$70 million in Capital in 2022
 - Staffing levels reduced via attrition
- Debt Service Moderation
 - Refinanced over \$2 Billion in debt to take advantage of low interest rates and saved customers approximately \$765 million
- Regulatory Accounting
 - Exceptions per the Cook Settlement Agreement, primarily related to fuel, were identified and deferred

Past challenges have been handled; what about the future?

Looking Forward



The 2024 Budget provides a roadmap for the future of Santee Cooper

- Investment in the electric system
 - Reliability investments in generation, transmission and distribution assets
- Strong projected load growth
 - Significant residential and industrial customer growth requires additional investment
- Capacity expansion
 - Investment in resources to satisfy load growth
 - Purchased power agreements
- Recovery of exceptions

The Budget shows a revenue deficit in 2025

Retail revenue at current rates under-recovers projected costs by \$40 million in 2025

Proposal



A rate adjustment of \$40 million, or 4.9%, is necessary in 2025

- The proposal includes a single adjustment to rates that would be effective for bills rendered on and after April 1, 2025
- The adjustment would impact all retail customers
 - Residential
 - Commercial
 - Lighting
 - Industrial
- A deferred cost recovery mechanism proposed for exceptions

The 2024 Rate Study



The rate adjustment is allocated to various classes and rates via a process commonly called a "Rate Study"

- Management authorized by the Board to proceed with an electric rate study in June of 2023
- Retained NewGen Strategies & Solutions, LLC to conduct the rate study with management
 - Long history of providing Cost of Service / Rate Design
 - Primarily support public power entities across the country
 - Founded by former members of R.W. Beck, Inc. and others
 - Over 60 professionals and administrative staff
 - Supporting publicly owned utility industry
 - Work for electric, water, wastewater, solid waste, and natural gas utilities
 - Located in 13 offices nationwide
 - Supported Santee Cooper for over 15 years with same Project Manager
- Conducted study over a twelve-month period
- Study presents opportunity to revise rate structures and offerings

Proposed Rates Result From a 4-Step Process



1. Allocate revenue requirements among rate classes

2. Establish proposed revised rates

- 3. Provide Notice and obtain public input
 - Adjust initial recommendation, if appropriate

4. Submit for Board Approval

Study was Conducted in Accordance with our Pricing Principles



Mission

Limit price increases to less than inflation

Equity

Allocate costs to specific customer classes in a reasonable, equitable and defensible manner

Efficiency

Design prices so that conservation savings are shared with the customers

Adequacy

Provide sufficient revenue to preserve the financial integrity of Santee Cooper

Notice

• Ensure customer notice and engagement in rate proceedings

Protection

• Allow reasonable relief mechanisms for financially distressed customers

Transparency

• Require openness in annual review of compliance with Pricing Principles

Board will be asked to "readopt" Pricing Principles via resolution

Proposed Adjustments by Customer Class



 Adjustments vary by class, and not all customers in a class will experience the same level of adjustment

Average Annual Increase In Revenues (1)			
Customer Class	Proposed Rates in 2025 (v. Present Rates)	2025 Additional Revenue (\$1,000s)	
Residential	8.7%	\$21,400	
Commercial	4.1%	\$7,354	
Lighting	5.0%	\$785	
Industrial (2)	2.8%	\$10,164	
TOTAL AVERAGE	4.9%	\$39,703	

¹⁾ Average increase in total revenues for all customers in class.

²⁾ Includes Industrial Firm & Non-Firm

Rate Structure Revision Objectives



- Recover retail revenue requirements
- Encourage efficient use of the electric system by providing meaningful price signals
 - Reduce demand and usage during high-cost or peak periods
- Improve fixed cost recovery
- Provide opportunities for industrial customers to effectively utilize renewable resources
- Promote prudent economic development

12

Overview of Key Proposed Rate Revisions



- Modified Residential Offerings
 - Changed Residential General Service rate (RG) to an on-peak Demand Charge
 - Removed Energy Seasonal Differential
 - Electric Vehicle (REV, EVO) and Contribution Lighting Rates (OLC, OLDC) no longer experimental
- Modified Commercial Offerings
 - Changed Commercial Small General Service rate (GA) to a Demand Charge
 - Segmented primary Commercial Rates (GA, GB, GL) by Demand
 - Replaced Energy Seasonal Differential with On/Off- Peak Differential
- Revised and Expanded Industrial Offerings
 - Added Industrial Distributed Generation Rider (L-DG) and Economic Development (ED) Rate
 - Added on-peak energy hours for Large Light and Power (L) and Interruptible (L-I) rates
 - Eliminate Standby Generation Rider

13

Residential (RG, RT)



Description	Current	Proposed 2025
Residential General Service (RG)		
Customer Charge (\$/Month)	\$19.50	\$20.00
Demand Charge (\$/kW)	N/A	\$10.03
Summer Energy Charge (\$/kWh)	\$0.1197	\$0.0684
Non-Summer Energy Charge (\$/kWh)	\$0.0997	\$0.0684
Residential Time-of-Use (RT)		
Customer Charge (\$/Month)	\$28.00	\$20.00
On-Peak Summer Energy Charge (\$/kWh)	\$0.3438	\$0.3139
On-Peak Non-Summer Energy Charge (\$/kWh)	\$0.3094	\$0.3139
Off-Peak Energy Charge (\$/kWh)	\$0.0613	\$0.0684

RG Structural Changes:

- 3 Hour Summer Demand Window: 3:00 pm 6:00 pm April October
- 3 Hour Non-Summer Demand Window: 6:00 am 9:00 am November March
- Removal of seasonal energy rate

RT Structural Changes:

- 4 Hour Summer On-Peak Energy: 3:00 pm 7:00 pm April October
- 4 Hour Non-Summer On-Peak Energy: 5:00 am 9:00 am November March
- Alternate rate for customers choosing to "Opt Out" of RG

Impact on Residential Customer Bills



Rate	On- Peak Load Factor ¹	On-Peak Demand (kW) ²	Average Monthly Energy (kWh)	Average Monthly Bill	2025 Avg. Monthly Increase
Monthly Bill (Current)	N/A	N/A	1,000	\$115.69	-
Monthly Bill (Proposed)	27%	5.1	1,000	\$125.98	\$10.29
	32%	4.3	1,000	\$119.35	\$3.66

Bill impacts for individual customers will vary depending on each customer's specific demand and energy usage

 By reducing demand during the peak period, a residential customer may use the same amount of energy and receive a lower bill

¹⁾ On-Peak Load Factor is customer energy usage for the year divided by the product of average monthly maximum customer peak-period demand x the number of hours in the year (8,760 hours in non-leap year); 27% & 32% represent the 50th & 75th percentiles of the residential class

²⁾ Median residential customer monthly peak-period demand in 2023 was 5.1 kW

Residential Electric Vehicle (REV, EVO)



Description	Current	Proposed 2025	
Electric Vehicle Power (REV)			
Customer Charge (\$/Month)	\$19.50	\$20.00	
Demand Charge (\$/kW)	N/A	\$10.03	
On-Peak Energy Charge (\$/kWh)	\$0.2463	\$0.0745	
Off-Peak Energy Charge (\$/kWh)	\$0.0860	N/A	
Super Off-Peak Energy Charge (\$/kWh)	\$0.0418	\$0.0418	
Electric Vehicle Power Only (EVO)			
Customer Charge (\$/Month)	\$5.00	\$5.00	
Demand Charge (\$/kW)	N/A	\$10.03	
On-Peak Energy Charge (\$/kWh)	\$0.3376	\$0.1000	
Off-Peak Energy Charge (\$/kWh)	\$0.0860	N/A	
Super Off-Peak Energy Charge (\$/kWh)	\$0.0418	\$0.0418	

Structural Changes:

- EV Rates are a permanent offering (change from Experimental status)
- 'Windowed' Demand Rate replaces current On-Peak Energy Charge
- Demand Rate and Windows identical to RG
- 3 Hour Summer Demand Window: 3:00 pm 6:00 pm April October
- 3 Hour Non-Summer Demand Window: 6:00 am 9:00 am November March

Small Commercial (GA)



Description	Current	Proposed 2025
Small General Service (GA)		
Customer Charge (\$/Month)	\$25.00	\$26.00
Demand Charge (\$/kW)	N/A	\$17.08
Summer/On-Peak Energy Charge (\$/kWh)	\$0.1126	\$0.0481
Non-Summer/Off-Peak Energy Charge (\$/kWh)	\$0.0926	\$0.0381

Small Commercial Structural Changes:

- Current: Optional rate for customers <50 KW potential demand
- Proposed: Mandatory for customers <50 KW potential demand
 - Results in migration of ~1,500 current GB customers
- Inclusion of a Demand Rate (Non-coincident Peak)
- Energy rate changes from Summer/Non-summer to On/Off-peak
- 4 Hour Summer On-Peak Energy: 3:00 pm 7:00 pm April October
- 4 Hour Non-Summer On-Peak Energy: 5:00 am 9:00 am November March

Medium & Large Commercial (GB, GL)



Description	Current	Proposed 2025
General Service (GB)		
Customer Charge (\$/Month)	\$26.00	\$28.00
Demand Charge (\$/kW)	\$23.42	\$24.95
Summer/On-Peak Energy Charge (\$/kWh)	\$0.0475	\$0.0501
Non-Summer/Off-Peak Energy Charge (\$/kWh)	\$0.0375	\$0.0401
Large General Service (GL)	<u> </u>	
Customer Charge (\$/Month)	\$26.00	\$28.00
Demand Charge (\$/kW)	\$23.60	\$25.73
Summer/On-Peak Energy Charge (\$/kWh)	\$0.0465	\$0.0481
Non-Summer/Off-Peak Energy Charge (\$/kWh)	\$0.0365	\$0.0381

Medium/Large Commercial Structural Changes:

- GL Mandatory >300 KW; No Load Factor Requirement
- GB Mandatory 50 300 KW
- Energy rate changes from Summer/Non-summer to On/Off-peak
- 4 Hour Summer On-Peak Energy: 3:00 pm 7:00 pm April October
- 4 Hour Non-Summer On-Peak Energy: **5:00 am 9:00 am November March**

Other Commercial (GV, GT, TP)



Description	Current	Proposed 2025	
Seasonal General Service (GV)			
Customer Charge (\$/Month)	\$26.00	\$28.00	
Demand Charge (\$/kW)	\$25.04	\$26.23	
Summer/On-Peak Energy Charge (\$/kWh)	\$0.0475	\$0.0476	
Non-Summer/Off-Peak Energy Charge (\$/kWh)	\$0.0375	\$0.0376	
General Service Time-of-Use (GT)			
Customer Charge (\$/Month)	\$31.00	\$33.00	
On-Peak Demand Charge (\$/kW)	\$25.76	\$27.42	
Off-Peak Demand Charge (\$/kW)	\$13.94	\$14.92	
On-Peak Energy Charge (\$/kWh)	\$0.0475	\$0.0501	
Off-Peak Energy Charge (\$/kWh)	\$0.0375	\$0.0401	
Temporary Service (TP)			
Customer Charge (\$/Month)	\$22.00	\$26.00	
Summer/On-Peak Energy Charge (\$/kWh)	\$0.1412	\$0.1478	
Non-Summer/Off-Peak Energy Charge (\$/kWh)	\$0.1212	\$0.1378	

Structural Changes:

- Energy rate changes from Summer/Non-summer to On/Off-peak
- 4 Hour Summer On-Peak Energy: 3:00 pm 7:00 pm April October
- 4 Hour Non-Summer On-Peak Energy: 5:00 am 9:00 am November March
- GT On-Peak/Off-Peak Demand Windows align with On-Peak/Off-Peak Energy Hours

Industrial



Description	Current	Proposed 2025	
Large Light & Power (L)			
Customer Charge (\$/Month)	\$3,400	\$3,605	
Demand Charge (\$/kW)	\$19.26	\$21.08	
On-Peak Energy Charge (\$/kWh)	\$0.0575	\$0.0497	
Off-Peak Energy Charge (\$/kWh)	\$0.0375	\$0.0375	
Interruptible (L-I)			
Demand Charge (\$/kW)	\$10.31	\$10.44	
On-Peak Energy Charge (\$/kWh)	\$0.0575	\$0.0497	
Off-Peak Energy Charge (\$/kWh)	\$0.0375	\$0.0375	
Economy Power (L-EP)			
Customer Charge (\$/Month)	\$1,000	\$1,000	
Reservation Charge (\$/kW)	\$1.81	\$3.24	
Generation Related Expenses (\$/MWh)	\$8.31	\$7.47	
CIF/Transmission Loss %	12.92%	12.92%	
Economy Power Optional (L-EP-O)			
Reservation Charge (\$/kW)	\$3.66	\$4.89	
Off-Peak Energy Charge (\$/kWh)	\$0.0375	\$0.0375	
Demand Response Buy Back (L-DRB)			
Monthly Credit (\$/MW)	\$490	\$418	
Event Credit (\$/MW)	\$588	\$502	

Structural Changes:

- Addition of Non-Summer On-Peak Energy hours to L and L-I rates
- Summer On-Peak Hours: 1:00 pm 10:00 pm June – August (No Change)
- Non-Summer On-Peak Hours: 5:00 am – 9:00 am November – February (New)
- Interruptible discount based on LMS100 CT from IRP
- Trigger for additional On-Peak hours for EP-O tied to price (\$49.70/MWh) rather than Load Forecast

20

Proposed Rate Revision Process and Timeline (1)



Date	Event
June 10, 2024	Board Meeting - Present proposed rates to Board and provide formal notice of rate revisions to customers, ORS; comment periods begin
August 26, 2024	Public Comment Meeting – Moncks Corner
September 8, 2024	Written comment period ends
September 17, 2024	Public Comment Meetings – Pawley's Island and Myrtle Beach
September 24, 2024	Public Comment Meeting - Virtual
October 8, 2024 (120 days)	Public Comment Meeting/ Board Meeting – Public meeting to receive additional public comments from impacted customers, ORS, Consumer Advocate AND "other interested parties;" presentation by staff on public comments received. Oral comment period ends.
November 7, 2024 (150 days)	Board Meeting - Provide final proposed rate revisions to Board including any changes made to proposed rates as a result of public input
December 9, 2024	Board Meeting - Board vote on proposed rate revisions
January 1, 2025	Rate Freeze ends (not related to rate adjustment)
April 1, 2025	New rates become effective

⁽¹⁾ Timeline is subject to Board approval

Proposed Plan for Public Notice



- Press release today, June 10
 - Website
 - Email to state media list
- Public Notices (week of June 10)
 - Sun News
 - Post & Courier
 - Via method customers receive bills (email, regular mail)
- Notices in all retail offices along with copies of proposed rate revision information for examination in the offices (beginning today, June 10)
- Santee Cooper Website (beginning today, June 10)
 - Notice will be posted
 - New rates, rate comparisons, Rate Study Report and technical appendix will be available for download
 - Provisions for public comments to be received via the website and email
- Notice provided to ORS today, June 10

Proposed Public Comment Meetings



Date	Location	Time	Place
August 26	Moncks Corner	6:00 pm	Santee Cooper Office Auditorium
September 17	Pawley's Island	1:00 pm	Waccamaw Neck Library
September 17	Myrtle Beach	6:00 pm	Santee Cooper Office Auditorium
September 24	Virtual	9:00 am	Online
October 8	Myrtle Beach	2:00 pm	Santee Cooper Office Auditorium

Conduct of public meetings

- · A court reporter will be present to record proceedings and preserve public record
- Customers/interested parties must sign up to speak
- Customer comment time will be limited

Proposed Meetings, October - December



- October 8, 2024 Meeting
 - Board will:
 - Be presented a summary report consisting of:
 - · Transcripts of each public meeting
 - Written comments received and management responses
 - Presentations and other items related to public meetings
 - Receive additional oral comments from the public
 - ORS will have opportunity to provide comments
 - Consumer Advocate will have opportunity to provide comments
 - "Other Interested Parties" may provide comments as well
- November 7, 2024 Meeting
 - Board will receive final rates from management that may have been modified based on public comment
- December 9, 2024 Meeting
 - Board will vote on rates proposed by management on November 9

Board Resolution



Rate Revisions and Revision Process and Schedule

- Establishes the Process and Schedule for receiving public comments and final Board consideration
- Directs Management to provide notice of the Proposed Rates to customers pursuant to the Process and Schedule

Pricing Principles

Reaffirms and Readopts the Pricing Principles